

Sundre Petroleum Operators Group (SPOG)



In 1992, an emergency event in the Sundre/Caroline area created a desire from the community for one consistent emergency number. In creating that number, oil and gas companies saw the opportunity to coordinate their efforts on many fronts and the Sundre Petroleum Operators Group (SPOG) was born.

SPOG includes representatives from the Oil & Gas industry, 12 communities, 4 municipalities and the AER – provincial Oil and Gas regulator, as members. In addition 100's of public and industry volunteers on it's committees.

In 1996, after several rough years of poor communication, SPOG invited community members to join SPOG and work together



Vision Statement

A long term relationship based on mutual trust, honesty and respect by way of sharing pertinent information and working towards resolving issues to benefit of all stakeholders.

Belief Statement

Intent : The underlying belief that form the foundation of the Sundre Petroleum Operators Group was the communities request for a consistent approach to emergency response planning and better communication amongst industry and with the community.

Mission Statement

To facilitate communication and co-operation amongst primarily petroleum industry partners, regulatory agencies and the community.

Target Statement

SPOG is a catalyst of cohesive community spirit. Its services are available to any stakeholder within the SPOG area with an interest in industrial development, primarily oil and gas.

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Guideline and Implementation

SPOG boundaries are Hwy 54 to the North, Hwy 766 to the East, Hwy 582 to the South and Range 7/89 to the West.

Services are available to the stakeholders residing within these boundaries. People residing adjacent to the SPOG boundaries may access SPOG's services based on an individual basis approved by the Executive Director and the appropriate

Aim Statement

Trust , honesty and respect will grow and make a firm and strong foundation for one community in which we all belong.

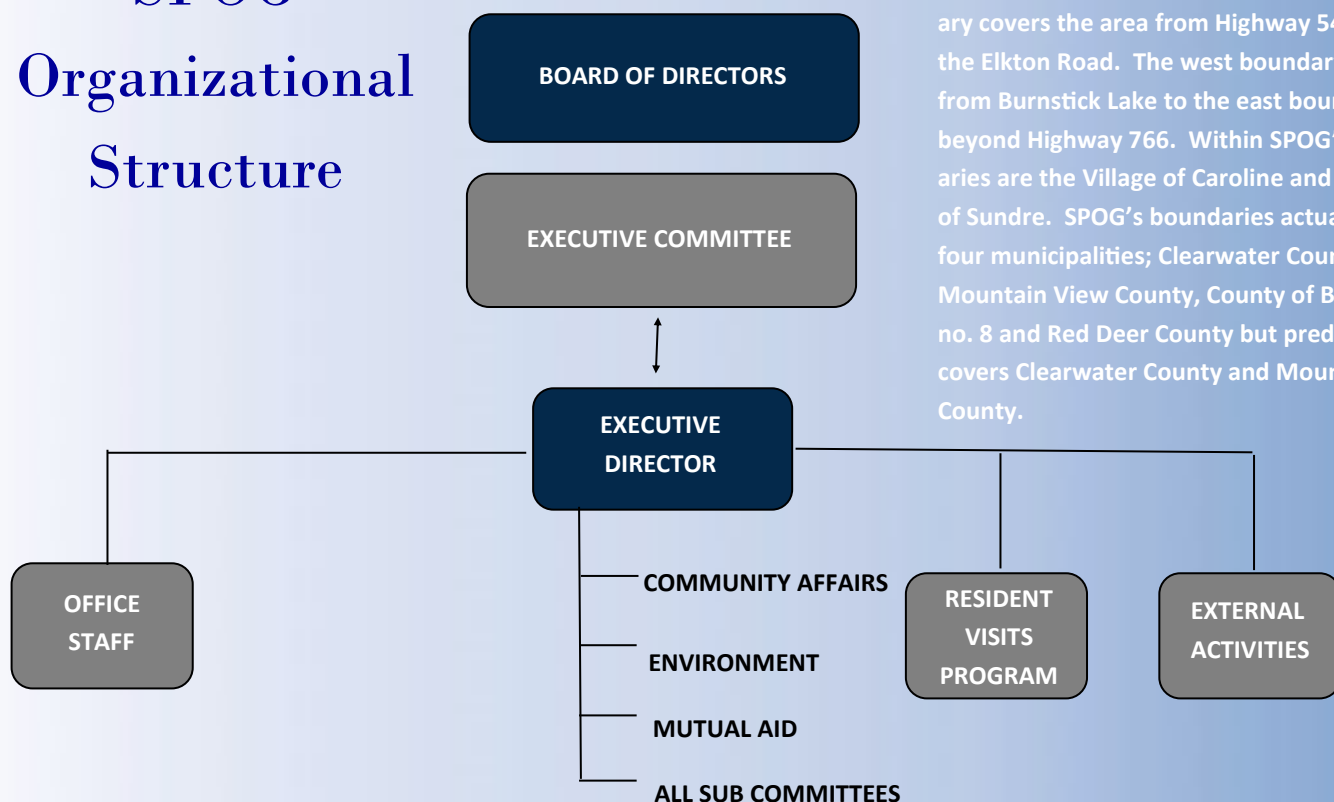
Guideline and Implementation

SPOG will review with the community on a regular basis the goals, objectives and achievements to our vision.

SPOG will continue to work with government, regulators, and industry organizations such as CAPP, EPAC, Synergy Alberta and other communities who are look-

SPOG

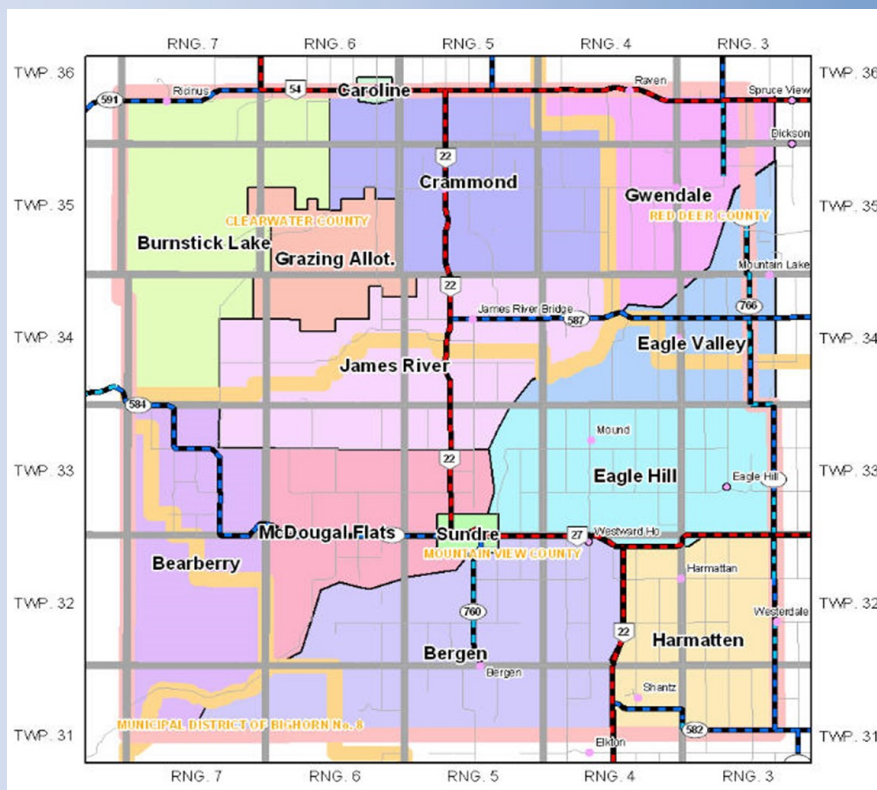
Organizational Structure



The Sundre Petroleum Operators Group (SPOG) is in Central Alberta. It's north boundary covers the area from Highway 54 South to the Elkton Road. The west boundary covers from Burnstick Lake to the east boundary just beyond Highway 766. Within SPOG's boundaries are the Village of Caroline and the Town of Sundre. SPOG's boundaries actually touch four municipalities; Clearwater County, Mountain View County, County of Big Horn no. 8 and Red Deer County but predominately covers Clearwater County and Mountain View County.

SPOG Geographic Area

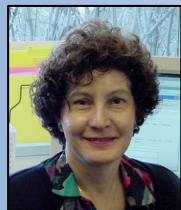
The Sundre Petroleum Operators Group (SPOG) is directed by a policy Board whose make-up reflects the diverse sectors that participate in SPOG. The Board of Directors is aided by the Executive Committee. The Board oversees three working groups: Community Affairs, Environment, and Mutual Aid. The Executive Director carries out the Board's business plan and supervises day to day operations, office staff, resident visits program, external activities.



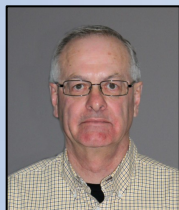
SPOG Board of Directors and Office Highlights



Dave Brown
CHAIRMAN



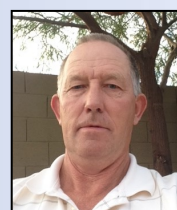
Patricia Poulton
VICE-CHAIRMAN



Earl Graham
TREASURER & MUNICIPAL
REPRESENTATIVE
(CLEARWATER COUNTY)



Alice Murray
SECRETARY &
COMMUNICATION
COMMITTEE CHAIR



Gerry Schlan
MUTUAL AID &
RESIDENT VISIT
COMMITTEE CHAIR



Brian Vanderzwan
INDUSTRY REPRESENTATIVE
(EXXON)



Carol Elliott
Environment
Committee



Jason Norrie
INDUSTRY
REPRESENTATIVE
(PLAINS MIDSTREAM)



Rhonda King
GOVERNMENT/
REGULATOR
REPRESENTATIVE (AER)



Bruce Beattie
MUNICIPAL
REPRESENTATIVE
(MOUNTAIN VIEW
COUNTY)



Doug Lindblom
COMMUNITY
REPRESENTATIVE



Colin Kure
COMMUNITY
REPRESENTATIVE

Governance Committee

This year the Board of Directors formed a Governance Committee whose role is to ensure that the requirements of the Alberta Societies Act, under which SPOG is incorporated, are met, and that the Bylaws and Policies are clear, easy to follow, and in accord with each other. The Governance Committee works at the direction of the Board to review, revise, develop, and monitor Policies and Bylaws. The Governance Committee also works closely with the Executive Director to make recommendations to the Board for needed changes and updates. The Governance Committee has had a very busy year with re-drafting the Bylaws of the Society and complete overhaul of our Policy Manual, in order to align with the current SPOG structure & processes. Thanks to this year's committee members: Dave Brown, Earl Graham, Carol Elliott, Alice Murray, Brian Vanderzwan and Tracey McCrimmon.

Education + Information

SPOG has a mandate to provide opportunities for public & industry education, to support environmentally sustainable practices, and to collect and share information on resource development and other relevant topics in our region.

In 2014, we hosted three 7 Habits of Highly Effective People training sessions in which we had participants from industry, community and government.

This year, SPOG hosted a meeting between the AER and several municipalities to build capacity for better communication and grow stronger relationships between these parties.

SPOG's Board of Directors was very privileged to host the Board of Directors of Alberta Energy Regulator to profile the Value of SPOG. We were able to showcase all the programs that SPOG offers to its members and demonstrate why the SPOG model is so successful.

Our facilitation and mediation services were kept busy this year working with several companies and communities members to create collaborative solutions regarding resource development. We also worked extensively with all stakeholders to bring awareness of the Burnstick Lake Management Plan and will continue to provide support to understand of the intent of this agreement.

We encourage and welcome community members of all ages to join us this year, and extend a sincere thank you to our many volunteers and participants throughout 2014.

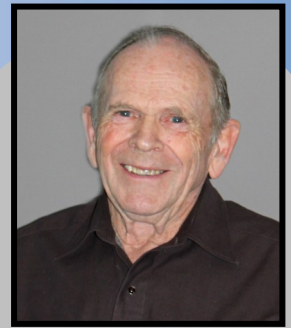


Chairman's Message : Dave Brown

Dave Brown has worn many hats in his life, but probably the one he has enjoyed the most is as a rancher. Dave and his wife Anne live at Caroline, Alberta and have seen firsthand the pressures of resource development from the community's perspective. Dave has been a constant force in the creation of the Sundre Petroleum Operators Group and is this year completing a 3 year term as Chairman.

His wisdom, vision, and broad view have made him an engine of synergy for the past 25 years, not only in the SPOG area but throughout the province, most notable as past co-chair of Synergy Alberta during that organization's early development. "I believe, it is so important that all the involved parties, community, industry and regulatory, sit around the table together to hear the same information at the

same time. By hearing the same information we together gain a greater knowledge that we can then use to resolve issues and build relationships. Over the years this approach has become the vision for SPOG and has enabled industry to become a member of the community. SPOG has truly grown into a community stakeholder organization." Says Dave.



Dave Brown

Chairman,
Sundre Petroleum
Operators Group

Executive Director's Message: Tracey McCrimmon

It is this time of year when I have the opportunity to pause during the preparation of our Annual Report and Year End Celebration and look back at the past year and, as well, speculate on what the coming year will bring. Year 2014 was an eventful one, and marked the completion of 22 years of operation.

SPOG is unique in our area and far beyond. No other association has the depth of a synergy group, our Mutual Aid and Resident Visit Program components, and involvement and support of our partners that we are so fortunate to have is what makes SPOG such a model of success. I am very proud to say that SPOG continues to lead the way provincially in promoting synergy and the values that collaboration promotes. We bring together these resources as a team to continue our work of supporting the safety of communities, the environ-

ment and promoting sustainable resource development.

The past year was full of many accomplishment and activities, and some changes, including SPOG welcoming in a new Executive Director, Eric Berg and it is with a very heavy heart that I leave such an incredible organization as the Sundre Petroleum Operators Group which has become like family to me.

As you will see in this annual report, what we've accomplished and what we plan for 2015, I am confident that our organization will continue to thrive and grow and have the strength to excel in meeting all the challenges brought before us.

At this time, I can't thank enough our Board of Directors, Committees, staff, and contractors, for their ongoing commitment of time and efforts

which have allowed us to tackle challenges and opportunities for the betterment of all our stakeholders.

I particularly want to thank my staff for sharing their talents and energy with us; we are so fortunate to have such a dedicated group of individuals that continue to make SPOG tick.

Looking ahead, I am confident that we will remain tenacious and achieve results throughout the year to keep our communities, industry and our environment strong and healthy and I feel so truly blessed to have the opportunity to share in SPOG's vision over the past six years as your Executive Director.

Sincerely,

Tracey McCrimmon



Tracey McCrimmon

Executive Director,
Sundre Petroleum
Operators Group



Executive Director's Message: Eric Berg

Eric Berg has been hired by the SPOG Board of Directors to take the reins of the Executive Director's position during Tracey's leave. "I am incredibly honoured to be stepping in to this role and feel a tremendous responsibility to maintain SPOG's core values and grow the incredible vision of SPOG and the efforts of the many builders of this organization."

Eric comes to SPOG after 10 years with Shell as a Community Affairs rep for Central Alberta out of the Caroline Plant. He has been a part of SPOG in various capacities for more than 10 years – first as a community

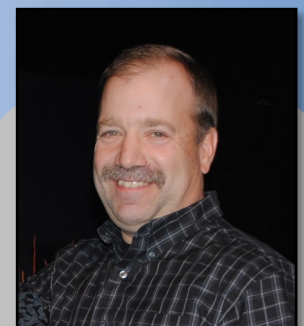
member and then as an industry member. He has been chairman for the Mutual Aid/Resident Visit committees, been a member on the Environment and Communications committees and attended monthly Community Affairs meetings. He is also a past SPOG Board Director.

Eric sees that SPOG is structuring itself to be flexible and nimble as an organization in order to respond to the varied and changing energy development issues in our area. "That's a direction that is key in the future of SPOG."

Eric and his wife Denise, married 26

years, have raised their family of five south of Caroline for 23 years, and their first grandchild was born earlier this year! "Pouring my life into my family, even now as the kids are beginning to start families of their own, is one of my highest priorities," he states.

"The best statement about synergy that I've heard lately is this, 'The further you get from the kitchen table the less control any of the parties have on the outcomes.'" Eric looks forward to many effective kitchen table type conversations with SPOG members and folks in the SPOG area.



Eric Berg

Executive Director,
Sundre Petroleum
Operators Group



Why Join Sundre Petroleum Operators Group?

The communication and awareness that SPOG has fostered is dependent on many factors. The most significant being the contributions of the key stakeholders - industry, government and landowners. These synergistic relationships keep alive the vision and purpose of SPOG. Communication is not possible if only one stakeholder is involved and constructive communications require that all need a voice in what happens, and to participate in the process.

Membership in SPOG is comprised of individuals and groups from three main areas; industry, government and community members. Involvement from these three groups keeps the lines of communications open and helps ensure that everyone who lives and works in this community have

their interests represented.

Industry benefits from membership in SPOG in many ways. SPOG's involvement opens many lines of communication between the community and other industry members. Industry members can benefit from hearing concerns from the public as well as be able to communicate their actions and what they are doing that benefits the community. Industry can participate in the Proactive Engagement Process to ensure that their project take into account input from the community and can come away with guidelines on how they can have fewer negative affect on area residents and more positive affects.

The community can benefit the most from being involved in SPOG, either as a member or a volunteer or both. Involvement

ensures a direct line of communication to industry and the organizations that regulate it. Making concerns known through the proper channels is often the fastest and easiest way to resolve conflict. Residents reap the benefits of streamlining of essential processes, such as resident visits, to lessen the impact of industry on everyday lives.

The biggest benefit either stakeholder sees from their involvement in SPOG, unfortunately is only felt in the event of an emergency and it is during that time that communication becomes most important. Industry can instantly access the information they need about residents in the affected area and residents can be assured that their interests will be protected in a timely fashion with as minimal -intrusion

as possible.

Regulatory and municipal organizations who need to communicate with both industry and community to effectively do their job benefits from the streamlining of processes offered by SPOG. Their efforts can be concentrated where it can do the most good, rather than in the duplication of efforts.

The reasons to join SPOG can be varied and individual. If you need more information on how to join SPOG as a member or a volunteer, please check out the



website at www.spog.ab.ca or contact the SPOG office at 1-888-878-2306.

SPOG's 1st Annual AGM & Year End Celebration Gala

SPOG had such an exciting year in 2013 that we decided to change our format for our annual general meeting and combine the business portion of the meeting with a Year End Gala to celebrate all of our accomplishments and to say thank you to our volunteers. We had a fantastic turnout and welcomed 120 people to join us at our 1st AGM and Year End Celebration Gala. We had the privilege of hosting the Honourable Diana McQueen, Alberta Minister of Environment and Sustainable Resource Development as our keynote speaker for the evening. We also presented our Volunteer of the Year awards and our recipients were Doug & Diane Lindblom for the Community Volunteer of Year and Eric Berg of Shell Canada for the Industry Volunteer of the Year.



Community Affairs Committee 2013-2014 Year in Review

2014 Highlights for Community Affairs Committee

January - Presentation by Secure Energy

- Secure provided an update on their proposed facility in the Harmattan Area

- Presentation by Patricia Poulton on TransCanada's Remediation Project.
- The SPOG office also made a presentation to the membership on the 7 Habits of Highly Effective People Training sessions that are being offered at the SPOG Office.

March - AER Investigation Report Summary & Presentation by Plains Midstream

May - Presentation by the AB WaterSMART - Mike Nemeth

June - SPOG hosts Community Affairs at the Sundre Golf Club

- Our June meeting allowed SPOG to host Shell Canada's Global Social Performance Team from across the world. Doug Kulba with AERSRD also provided a presentation about the Partners in Resource Excellence Program which was held at the Sundre Golf Club.

September - Neighbours' Day - Friday, September 12

October - 2 Presentations

- Presentation from the Mayor of Sundre - Terry Leslie
- Presentation and review by Alice Murray of the new Synergy Alberta Guidebook

Neighbours' Day 2014

Neighbours' Day was held on Friday, September 12, 2014 and was very well attended. SPOG estimates that approximately 1800 People attended throughout the day. We had a record number of Exhibitors signed up this year which was made up of all aspects of resource development ranging from the service sectors to the resource producers themselves.

SPOG was especially pleased to have the opportunity to host the 2nd annual Guest Panel Question & Answer forum which included representatives from the office of the Property Rights Advocate, the Alberta Energy Regulator, Clearwater County, Synergy Alberta, the Surface Rights Board and SPOG. This Guest Panel provided all of SPOG's stakeholders the opportunity to ask questions and dialogue with these very senior representatives of their organizations. A special thank you to the guest panel representatives; Karen Johnson, Rhonda King, Earl Graham, Gary Redmond, Jill Mason and Tracey McCrimmon.



SPOG hosts Shell's Global Social Performance Team from across the world.

Annual SPOG Golf Tournament

This year we were delighted to bring back the Annual SPOG Golf Tournament which has held in August, 2014. We hosted the tournament this year at the Sundre Golf Course and had fantastic participation from industry, community and government alike with 120 golfers participating. We would like to express our gratitude to all our sponsors and especially Secure Energy for providing the main sponsorship for our tournament. This event showcased how to bring the fun into relationship building.

Neighbours' Day 2014

'Acts, Agreements & Actions - "Who's in Charge?"'





Environment Committee - 2013 - 2014 Year in Review

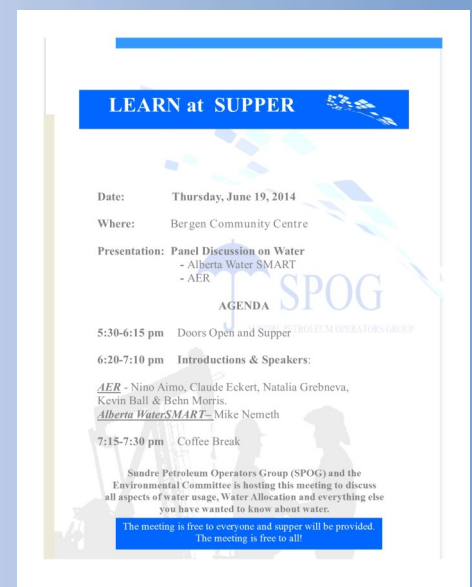
The Environment Committee's mandate is to educate area operators and the community about opportunities to minimize negative environmental impacts and to promote those practices which contribute to a healthier environment for the area's current and future residents. The Environment Committee also brings to the forefront some of the many successes local operators have had in addressing environmental issues of great concern in the area, including flaring and emission reductions.

Every year the Environment Committee hosts a Learn at Supper Event and this year's event was held at the Bergen Community Centre on Thursday, June 19, 2014. The focus for the 2014 Learn at Supper was issues surrounding water. We had representatives from AER to discuss and present information on Water Allocations, Temporary Diversion Licences and Water Disposal. Claude Eckert, Natalie Grebneva and Behn Morris from the AER provided an update on the regulatory framework regarding water usage for resource development along with reporting requirements pertaining to water usage and disposal. Mike Nemeth of Alberta WaterSMART then provided an in-depth presentation on the work that their organization is doing with regards to The South

Saskatchewan River Basin (SSRB) - Adaptation to Climate Variability Project and specifically pertaining to the Red Deer River Basin Modeling. Alberta WaterSMART had contacted SPOG to participate in several workshops as a stakeholder to address impacts on the Red Deer River Basin. Kevin Ball with AER closed off the evening with a presentation on regulatory framework on Reclamation and Remediation. Kevin also provided an update on the status of bringing the environmental component pertaining to resource development from Alberta Environment to the AER.

SPOG's Environment Committee also continued on with a major role in the coordination of the James River Creative Sentencing Grant. SPOG was very fortunate to have Rangeland Conservation Services Ltd. take on the project manager role of this project. Rangeland's scope of work for this project was to do riparian willow staking on the banks of the river at the James River Community. On October 30, 2014, volunteers from Rangeland Conservation, Parsons, Apache Canada, Shell Canada, Secure Energy and SPOG met on site and spent the day planting between 1300 to 1500 willow stakes on the banks of the river that will aid in erosion control.

On October 22, 2014, Nicole Axelson Plumb of AltaGas presented to the Environment Committee on a new Regional Noise Management Plan being undertaken by AltaGas. This initiative was received very favorably amongst the industry members in attendance and going forward this initiative will be brought to the Board of Directors and recommended to be included in the 2015 SPOG Business Plan.



Mutual Aid Committee 2013 - 2014 Year in Review

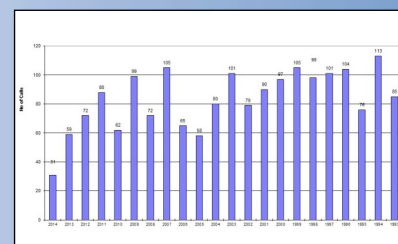
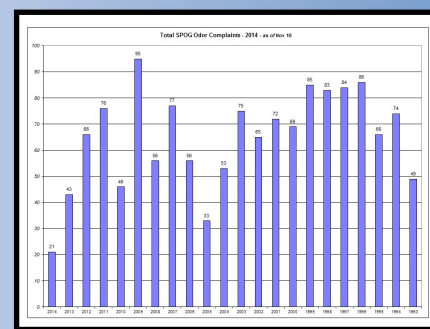
The Mutual Aid Committee is dedicated to public safety. This working group coordinates a 1-800 emergency number, member company call down and integrated emergency response for immediate concerns about odours, flaring and noise. The Resident Visit program, which functions year-round, is an important component of Mutual Aid as it provides public safety education to residents on behalf of industry as well as collecting public emergency information for SPOG member companies.

While calls in to the SPOG Mutual Aid Coordination Centre (MACC), located in Shell's Caroline Plant control room, have been decreasing in the

last few years, calls in 2014 are significantly fewer.

In the past year SPOG also hosted Incident Command System training in emergency response at a reduced rate for SPOG member employees.

In 2014, the Economic Developers Alberta organization approached SPOG to present its Mutual Aid process at their annual professional AGM and conference. The EDA was interested in SPOG sharing the process with a wider audience after they learned about SPOG during their post-flood economic disaster recovery work in Sundre.



Our Municipal Partners

About Mountain View County

Nestled against the picturesque foothills of the Canadian Rockies, Mountain View County is a mix of magnificent vistas, and some of the finest agricultural land in all of Canada. In Mountain View County, we strive to maintain our rural lifestyle and heritage, while finding innovative ways to build sustainable communities for the future. **It's Happening Here!** Situated in the heart of Alberta's Calgary -Edmonton corridor, Mountain View County straddles the province's main north-south transportation corridor- the Queen Elizabeth II highway (the QEII). On average, between 28,000 and 32,000 vehicles travel the QEII each day bringing new visitors and new opportunities

to the residents of Mountain View County. In addition to the QEII, some of Alberta's busiest secondary highways, and the Canadian Pacific Railway's Calgary - Edmonton line, run through the middle of our municipality making it an ideal place to situate your business. Air traffic can also access Mountain View at two local airports - Olds / Didsbury and Sundre - with international travelers easily accommodated at Calgary's International Airport located half an hour away.

Diverse, Leading Edge Economies

It was agriculture which first brought settlers to Mountain View County. Homesteaders wisely chose this region over a century ago for its ample rainfall and fertile soils. Today, agriculture is still a vital economic

engine of Mountain View County. Over 30 per cent of our labour force work in a sector that has now diversified into globally marketed value-added crops and livestock. In addition, Mountain View is blessed with an abundance of natural resources, which support thriving oil and gas, forestry and industrial sectors. **Inter-Municipal Cooperation Works!**

Mountain View County is not an island. Together with our urban partners Carstairs, Cremona, Didsbury, Olds and Sundre - we welcome individuals, businesses and organizations who recognize the value of economic diversification and a progressive tax environment. We work constantly

to achieve regional cooperation, building strong relationships on an inter-municipal, provincial and federal basis.

Progressive, Educated Workforce

Mountain View County residents have access to superb schools, both in the County and in our neighbouring urban municipalities. Post secondary opportunities abound at Olds College, home of the innovative Community Learning Campus educational and cultural facility. With 12,359 residents living in the County, and another 18,000 residing in our neighbouring urban centres, Mountain View County offers access to a skilled and motivated workforce; competitive infrastructure; and a superb rural lifestyle.

About Clearwater County

Clearwater County's Community Services department is responsible for a wide array of County programs including culture (museums, libraries, etc.), cemeteries, economic development, recreation, community halls and social services, among others. Some of these are looked after directly by the department and others involve liaising with other agencies, and service providers or groups.

Benefits of Living in Clearwater County

Clearwater County has something to offer everybody. The rural nature of the County often hides the fact that we boast easy access to major service areas such as Red Deer, Edmonton, and Calgary, which can all be reached easily along major transportation routes. Closer to home, the County also features the local service areas of Rocky Mountain House, Caroline and nearby Sundre.

If less city is what you're looking for, the County can provide that as well. Located on the Eastern slopes, Clearwater County is a dream for the outdoor enthusiast, especially with the rugged West Country featuring the natural beauty of the Rocky Mountains.

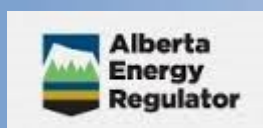
For more information about the vast array of options regarding education, health, culture and more, please look through the information contained on this site.

For more information on Clearwater County : www.clearwater.ca , Follow us on Facebook and Twitter @clearwatercnty.

P.O. Box 550, 4340 - 47 Avenue, Rocky Mountain House, AB T4T 1A4

Office : 403-845-4444 Fax : 403-845-7330

News from our Regulator



The Alberta Energy Regulator, or AER, provides for the safe, efficient, orderly, and environmentally responsible development of energy resources. This includes allocating and conserving water resources, managing public lands, and protecting the environment while securing economic benefits for all Albertans.

The AER succeeds the Energy Resources Conservation Board and will take on regulatory functions from the Ministry of Environment and Sustainable Resource Development (ESRD) that relate to public lands, water, and the environment. In this way,

the AER provide full life-cycle regulatory oversight of energy resource development in Alberta.

The AER emerged from the Government of Alberta led Regulatory Enhancement Project, and from this process, the government passed the Responsible Energy Development Act. Under this act, the new regulator operates at arm's length from the Government of Alberta.

The AER is authorized to make decisions on applications for energy development, oversees the decommissioning of devel-

opments and all other aspects of energy resource activities, and monitor for compliance.

The AER's governance structure is designed to have both strong corporate oversight and independent adjudication. The corporate, operational, and governance responsibilities have been separated from adjudicative functions (i.e., hearings on energy applications); this is a significant change from the ERCB model where these functions were combined.

The AER's Strategic Plan is four-fold:

Protective

Develop an integrated whole-system regulatory approach to safety, environmental protection, and risk management.

Effective

Strengthen risk-based regula-

Efficient

Transforms Alberta's regulatory system to improve efficiency.

Credible

Increase trust and confidence in how energy is developed in Alberta.

Synergy Alberta 2013

The Annual Synergy Conference marks a time in the fall each year when synergy groups and anyone who is interested in multi-stakeholder collaboration, can get together, share information and explore new ways of working together. Synergy was born out of rural communities and their desire to be heard, respected and involved in energy development affecting them. Synergy Alberta is about providing an opportunity for all stakeholders to get together, listen and learn, and see what can be done, locally to address impacts. The conference is an opportunity to invite speakers to share their wisdom with us,

it's an opportunity to bring diverse perspectives together in panel discussions and it's an opportunity to provide a great forum for people from all sectors to meet one another.

This year's SPOG had a number of our members from industry, community and government attend and participate in the Annual Conference at the River Cree Resort in Enoch, Alberta.

SPOG was presented with an Award of Excellence for our 2013 Annual General Meeting and Year End Gala. Also, there were three SPOG members that were the recipients of Pioneer Spirit Awards in

2014. These awards recognize and celebrate the pioneering spirit of Hope, Tenacity, Courage and Vision in creating the Synergy Movement. Life time achievement and contribution in professional and personal lives in moving forward the cause of respect based, collaborative problem solving to address the pressures of resource development. The representatives from SPOG that were recognized are Reg Watson, Dave Brown and Tracey McCrimmon. Congratulations to our recipients.



Tribute to Reg Watson

Reg Watson could be described the inaugural planning committee for Synergy Alberta. He was a founding and active participant in the Sindre Petroleum Operators Group and the Parkland Airshed Management Zone, where he sat two terms as a chairman. Reg was always first to arrive and never shied away from rolling up his sleeves to get things done. Although he always asked the hard questions, he was always kind, respectful, and quick to smile. On October 16, we lost Reg and it is a great loss to all of us. Our gratitude to his family for sharing him with us for the past 20 years.



Getting to Know SPOG - Member Profiles

There are some very special kinds of people who devote much time and energy to further the goals of SPOG. The following are, but two, of many people who bring life to SPOG's vision. Through their thoughts and stories, a glimpse can be had into the people that lead the direction of SPOG.

Earl Graham - SPOG Treasurer & Municipal Representative (Clearwater County)

There is a special blend of industry, government and community involvement that embodies the vision and mission of SPOG. Earl Graham certainly fits the bill. Earl was born and raised in Caroline, Alberta.

He along with his wife Joy live in the Caroline area and have been farming for the past 42 years. Earl worked on rigs for 3 years after graduating from high school. He then owned a grocery store and hardware store in Caroline, as well as a western store in Red Deer. He then became the owner of Out-West Truck & car Wash in Sundre for 4 years as well as a sales man-

ager for Canada for Rocky Mountain Clothing Company.

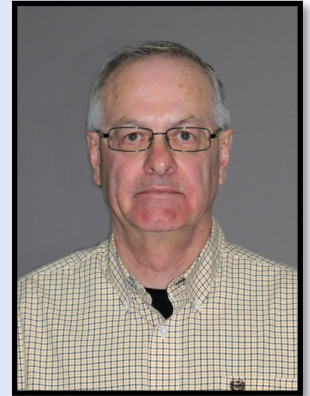
He has been participating with SPOG for over 10 years, first as Clearwater County rep at Community Affairs then on SPOG's board of directors

Has also has been with Clearwater County as the Division 6 councillor for 10 years and was re-elected in Oct 2013 for another 4 years for his 4th term. He also sat as the Deputy Reeve for Clearwater County for 4 years.

Earl currently sits on 15 boards including SPOG Board of Directors for Clearwater County as well as the Treasurer, West Fraser Advisory Group, Red Deer Watershed Alliance, Red Deer River Municipal

Users Group, sits on Provincial Committee for the ERSD's Integrated Land Management Plan, Caroline Museum, Caroline Ambulance Board, 30 years plus with Caroline Chamber of Commerce and 18 years with the Caroline Ag Society.

When asked about his thoughts on the value of SPOG. Earl said "The value of the relationships that SPOG has forged between industry, community and government has been the main reason for it's success. Long term, lasting relationships have built trust over the years that enables SPOG to address issues surrounding resource development."



Earl Graham

SPOG Treasurer &
Municipal
Representative
(Clearwater County)



Roberta McIntyre - Volunteer

Every once in a while, we are very fortunate to come across a very unique, kind hearted person, one that unselfishly gives their time to contribute to the wellbeing of others, we call them VOLUNTEERS and they hold a special place in our community. Roberta McIntyre is a wonderful example of this.

Roberta moved to Westward Ho 52 years ago on the July 1st with her husband and 2 year old daughter Kelly and 6 week old son Murray.

Roberta started as a substitute teacher with Chris Marfleet as the principal in the Sundre School. In 1973 became a full time teacher, teaching Jr. and High School. She taught in County of Mountain View for 19 ½ years and was recognized for her many year and received a silver plate. Roberta says "When I was a school teacher I didn't teach for the paycheck but only thought of the children. She officially

retired in 1995.

She says volunteering just came natural. Roberta has volunteered for many different areas but fondly remembers volunteering with Anna Phillips, organizing food booths for the Rodeo, which they did for many years.

Roberta recently moved into the Town of Sundre, 6 years ago.

Roberta is always so proud to talk about her 6 grandsons, who she watched play hockey, baseball and now rodeos. She is also very proud of her 7 Great Grandchildren 4 of which are girls, she says with a big smile.

She likes the idea of SPOG being a synergy group. She feels it teaches her a lot about the Oil & Gas industry, cause her dad had a trucking business, and she like to learn things and interests.

Roberta has attended the synergy conference approximately 6 times and enjoys them and feels that she does

get a lot out of them. She appreciates the knowledge that she receives from the conferences and feels it helps her to inform other people about things.

Recently, Roberta took the 7 habits of Highly Effective People course at the SPOG office. This is the 2nd time that she has taken it. She says this is her favorite way to live but does need refreshers and is the greatest guide to have for daily use.

Roberta is an avid clogger and travels with car loads of other seniors to the Olds Legion to dance, she says when she dances she feels like a teenager again.

Roberta enjoys her volunteering and will continue her volunteer work.

Thank you Roberta for all that you do!



Roberta McIntyre



2013 SPOG Financial Statement

SUNDRE PETROLEUM OPERATORS GROUP
STATEMENT OF FINANCIAL POSITION
As At December 31, 2013
(Unaudited - See Notice to Reader)

Statement I

ASSETS	2013	2012
Current		
Cash in Bank	159,828	155,549
Accounts Receivable	88,871	45,734
Goods and Services Tax Recoverable	141	0
Prepaid Expenses	1,956	5,731
	<u>250,796</u>	<u>207,014</u>
LIABILITIES & MEMBER'S EQUITY		
Current		
Accounts Payable	<u>28,669</u>	<u>11,733</u>
SURPLUS		
Balance - Beginning of Year	195,281	148,333
Surplus (Deficit) - <i>Statement I</i>	26,846	46,948
Balance (Deficit) End of Year	<u>222,127</u>	<u>195,281</u>
	<u>250,796</u>	<u>207,014</u>

Reviewed and Approved
On Behalf of the Board:



Director

Director

SUNDRE PETROLEUM OPERATORS GROUP
STATEMENT OF REVENUE AND EXPENDITURES
For The Year Ended December 31, 2013
(Unaudited - See Notice to Reader)

Statement II

REVENUE	2013	2012
Administration (Schedule 1)	102,178	114,705
Community Affairs (Schedule 2)	64,607	41,890
Environment (Schedule 3)	2,000	12,000
Mutual Aid (Schedule 4)	305,860	322,517
	<u>474,645</u>	<u>491,112</u>
EXPENSES		
Administration (Schedule 1)	125,165	91,067
Community Affairs (Schedule 2)	38,012	31,461
Environment (Schedule 3)	1,272	5,581
Mutual Aid (Schedule 4)	283,350	316,055
	<u>447,799</u>	<u>444,164</u>
EXCESS of REVENUE OVER EXPENSES	<u>26,846</u>	<u>46,948</u>

A vibrant, safe community benefits us all



Communities in SPOG

Bearberry - Bergen - Burnstick Lake - Crammond

Eagle Hill - Eagle Valley - Harmattan

James River - Town of Sundre

Village of Caroline



Thank you volunteers

Volunteers are the lifeblood of good communities, and SPOG's success is a direct result of the many talents provided by our members. You willingly share those talents and your time to improve the quality of life in our community. Whether it be the Board of Directors, Neighbours' Day, Committee Participation, or the myriad other SPOG activities, we appreciate all that you accomplish.

Your concern for our environment and

the world around us has assisted SPOG in becoming one of the foremost synergy groups in Alberta, consulted by both government and industry. The numerous Awards of Excellence given to SPOG over the years demonstrate the pride and capability of our diverse membership as you respond to the requests of the association.

To all of you, we express our sincere gratitude. Thank you.



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